Durham Catholic District School Board

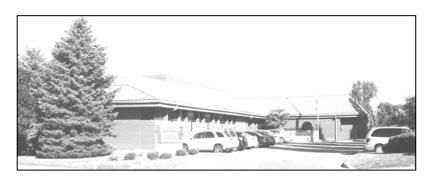
Catholic Education: Learning & Living in Faith



FINANCE COMMITTEE MEETING

AGENDA

Monday, June 3, 2019 7:00 p.m.



Catholic Education Centre, 650 Rossland Road West, Oshawa, Ontario L1J 7C4 Main Telephone Number: (905) 576-6150; Toll Free: 1-877-482-0722 Main Fax Number: (905) 571-9702- Board Web Site: www.dcdsb.ca

If you require accessibility related accommodations for attendance at this meeting, please notify the meeting organizer in advance of the meeting date so that arrangements can be made

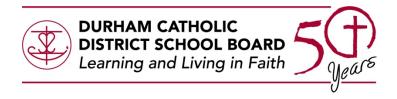
Please read the following acknowledgment prior to meetings held in the DCDSB Boardroom

Acknowledgement of a Traditional Land/Territory:

We respectfully acknowledge that we, here in the Durham Region, are on the traditional lands of the Mississaugas of Scugog Island.

Opening Prayer and Full Acknowledgement:

We respectfully acknowledge that we, here in the Durham Region, are on the traditional lands of the Mississaugas of Scugog Island. We acknowledge the generations of wise men and women – the story keepers and tellers - who have gone before us. We open our minds and hearts to the presence of Spirit to guide us through these explorations with good minds and good hearts. We receive the teachings of our brothers and sisters who generously share their ways, beliefs and traditions, where we find strong parallels and connections to our own Catholic beliefs and teachings. We humbly remember that originally, we are all of aboriginal roots somewhere on Mother Earth, no matter where our family stories begin, through which we can find common ground. With respect, we explore, learn and celebrate a small sampling of the richness that underpins all Aboriginal spiritual teachings, which ultimately seeks a greater connection to the Creator. We pray for those who we teach, that we may impart this knowledge with dignity, open minds and good hearts. We acknowledge the generations to come, in the hope that we remember that we are only custodians of what they will inherit. We give thanks for our brothers and sisters: four legs, wings, fins and insects – all part of the web of all life. We give thanks for the plants and the water that feed and nourish all of creation. We give thanks for the Sun, the life giver. For all of this, we graciously accept the responsibility of stewardship with gratitude. Amen

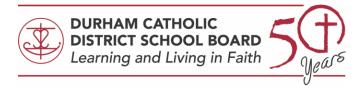


FINANCE COMMITTEE MEETING

Monday, June 3, 2019 Catholic Education Centre 650 Rossland Road West, Oshawa

AGENDA

Α.	CALL TO ORDER	Page
	a.1 Memorials and Prayersa.2 Roll Call and Apologies	
В.	APPROVAL OF AGENDA	
	b.1 Changes to Printed Agendab.2 Approval of Agenda	
C.	ANNOUNCEMENTS	
D.	NOTICE OF MOTIONS	
E.	DECLARATIONS OF INTEREST	
	e.1 Declaration of Conflict of Interest	
F.	ACTIONS TO BE TAKEN	
	f.1 Approval of Minutes – May 13, 2019 f.2 Business Arising – May 13, 2019	1
G.	DISCUSSION ITEMS	
	g.1 2019/2020 Budget Estimates – Final Draft	5
H.	ADJOURNMENT	
l.	CLOSING PRAYER	



MEMORANDUM

To: Finance Committee

From: Ryan Putnam, Superintendent of Business & CFO

Date: June 3, 2019

Subject: Finance Committee Minutes – May 13, 2019

RECOMMENDATION:

Moved by , seconded by

"THAT the Finance Committee approve the minutes of the May 13, 2019 Finance Committee meeting."

RATIONALE:

See attached.

RP:dm Attachment



Durham Catholic District School Board

MINUTES of the **OPEN SESSION** of the **FINANCE COMMITTEE** meeting which was held at the Catholic Education Centre on Monday, May 13, 2019.

<u>Committee Members</u> <u>Staff</u>

M. Forster (Chair)

R. Putnam (Resource)

M. Ste. Marie (Vice Chair)

T. Barill (Acting Director)

J. Bowyer B. Camozzi M. Gray J. Mullins

Other Attendees R. Rodriguez (teleconference)

J. McCafferty (Trustee) M. Hammond S. Zamorano (Student Trustee) P. Jasper-Choidi

A. <u>CALL TO ORDER</u>

J. Rinella (teleconference)

M. Forster called the meeting to order at 7:03 PM

a.1 Memorials and Prayers

M. Ste. Marie offered the opening prayer and welcomed everyone in attendance.

a.2 Roll Call and Apologies

Noted above.

B. APPROVAL OF AGENDA

b.1 <u>Changes to the Printed Agenda</u>

None.

b.2 Approval of Agenda

Motion No. FC-2019-05-13-01 Approval of Agenda

Moved by M. Ste. Marie, seconded by J. Rinella

"THAT the Finance Committee approve the May 13, 2019 agenda."

Carried

C. ANNOUNCEMENTS

None.

D. NOTICE OF MOTIONS

None

E. <u>DECLARATIONS OF INTEREST</u>

None.

F. ACTIONS TO BE TAKEN

f.1 Approval and Signing of Minutes from the of the April 1, 2019 Finance Committee meeting

Motion No. FC-2019-05-13-02

Approval of Minutes

Moved by M. Ste. Marie, seconded by J. Rinella

"THAT the Finance Committee approve the minutes of the April 1, 2019 Finance Committee meeting.

Carried

f.2 Business Arising from Minutes of the April 1, 2019 Finance Committee Meeting

None.

G. PRESENTATIONS

None.

H. <u>DISCUSSION ITEMS</u>

h.1 2019/2020 Budget Estimates – First Draft

Chair Forster welcomed all in attendance and invited Superintedent Putnam to review the 2019/2020 Budget Estimates report in detail.

Superintendents Barill, Bowyer, Camozzi, Mullins and Gray provided overviews of various areas including Teaching and Learning, Faith Formation, Equity, Student Services, Capital Program, Secondary Class Size and System Staffing Adjustments. An extended question and answer period with Trustees followed.

Superintendent Putnam noted that staff is pleased to present a balanced budget in light of the significant funding reductions and thanked the Finance Committee and Senior Team for their support and leadership during the budget process.

Chair Forster thanked staff for their presentation and commended their diligence, care and compassion when communicating the necessary staffing adjustments.

The first draft of the budget will be shared with Trustees at the May 27, 2019 Board meeting. The final draft of the budget will be reviewed at the June 3, 2019 Finance Committee meeting after which it will be presented to Trustees for approval at the June 10, 2019 Board meeting.

Motion No. FC-2019-05-13-03

2019/2020 Budget Estimates – First Draft

Moved by M. Ste. Marie, seconded by M. Forster

"THAT the Finance Committee receive the first draft of the 2019/2020 Budget Estimates for information and discussion."

Carried

h.2 Stakeholder Input

There have been no further budget input submissions subsequent to the April 1, 2019 Public Consultation Session.

Motion No. FC-2019-05-13-04

Stakeholder Input

Moved by M. Ste. Marie, seconded by M. Forster

"THAT the Finance Committee receive and file stakeholder input received to date relating to the 2019/2020 Budget."

Carried

I. ADJOURNMENT 9:02 PM

Motion No. FC-2019-05-13-05

Adjournment

Moved by M. Ste. Marie seconded by M. Forster

"THAT the May 13, 2019 meeting of the Finance Committee be adjourned."

Carried

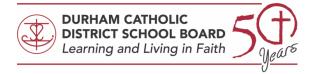
J. CLOSING PRAYER

Closing prayer was offered by M. Forster.

M. Forster, Chair, Finance Committee

R. Putnam, Resource, Finance Committee

Recording Secretary: D. Morton



MEMORANDUM

To: Finance Committee

From: Ryan Putnam, Superintendent of Business & CFO

Date: June 3, 2019

Subject: 2019/2020 Budget Estimates – Final Draft

RECOMMENDATIONS:

1. Moved by , seconded by

"THAT the Finance Committee receive and file the final draft of the 2019/2020 Budget Estimates."

2. Moved by , seconded by

"THAT the Finance Committee recommend that the Durham Catholic District School Board approve the final draft of the 2019/2020 Budget Estimates."

RATIONALE:

Attached is the final draft of the 2019/2020 Budget Estimates. Staff is pleased to present a balanced budget without reliance on operating reserves which reflects key strategic directions and priorities in support of student well-being and achievement. The initial draft budget was reviewed in detail with the Finance Committee on May 13, 2019 and staff presented the highlights to Trustees at the May 27, 2019 Regular Board meeting. The only material changes between the initial draft in May and final draft in June relates to updated enrolment, Ministry funding clarifications and commensurate staffing adjustments. Following review and discussion with the Finance Committee on June 3, 2019, the final budget will be presented to Trustees for approval at the June 10, 2019 Regular Board meeting.

RP:dm Attachment



Excellence | Equity | New Evangelization

Durham Catholic District School Board

Catholic Education: Learning & Living in Faith



2019/2020 Estimates (Final - June 2019)



Index of Attachments

Attachment 1 -	2019/2020 Budget Overview	3
	Table One – Projected Enrolment	
	Table Two – Operating Revenue	
	Table Three – Operating Reserve Fund	
	Planned Operating Expenses	
	Staffing Summary by Position	
	Table One – Non-Operating Revenue	
Attachment 5 -	Table Two – Non-Operating Expenses	7
Attachment 6 -	Appendix One – Detailed Operating Expenses	8
Attachment 7 -	Strategic Plan Themes and Priorities.	12
Attachment 8 -	Glossary – Ministry Funding.	14
Attachment 9 -	Glossary – Academic Program Definitions.	15

Mission Statement

We are called to celebrate and nurture the God-given talents of each student as we serve with excellence in the light of Christ.



2019/2020 Budget Overview

- Incorporates Provincial funding, policy and program directives
- Resources the Board's key Strategic Plan goals and priorities
- Ongoing investment in Religion and Faith Formation resources
- Continuation of Advancing Communication strategies
- Maintains critical Student Services and Special Education supports
- Continuation of Safe and Healthy Schools initiatives
- Supports the Student Well-Being and Achievement mandate
- Continues to provide Pathways to Success opportunities for all students
- Continuation of the Ministry of Education's Province-wide Math Strategy
- Maintains supports for Equity, Diversity and Indigenous Studies initiatives
- Provides core Staff Development and Capacity Building opportunities
- 21st Century Learning strategies and Emerging Technology initiatives
- Continuation of French Immersion and Music program offerings
- Resources to support English as a Second Language students
- Revisioning of Alternative Education supports and services
- Enhancement and integration of International Student programs
- Growth in Continuing Education, Partnerships and Community Use
- Incorporates multi-year contract with School Bus Operators
- Allocation of School Support Staff based on equity factors
- Staff recruitment and retention strategies to better serve students
- Reflects ongoing implementation of the Long Term Accommodation Plan
- Consistent with expiring Provincial terms and conditions
- Compliant with Ministry funding and enveloping requirements
- Consistent with proposed Ministry class size requirements
- Compliant with Provincial Employment Standards Act legislation
- Balanced budget without reliance on operating reserve fund
- Maintains a base level of reserves for contingency purposes

Table One – Projected Enrolment

Panel	2019/2020	2018/2019	Variance
Elementary	14,846	14,912	(66)
Secondary	6,466	6,383	83
Total	21,312	21,295	17

Table Two – Operating Revenue

Category	2019/2020	2018/2019
Ministry Grants (GSN)	\$237,955,168	\$240,735,289
Ministry Funding (PPF/EPO)	1,434,665	1,915,902
Recoveries – Secondments	989,628	999,573
Government of Canada	437,924	437,924
Other Provincial Agencies	791,800	791,800
Community Use of Schools	750,000	350,000
Continuing Education Fees	200,000	200,000
International Students	443,300	487,500
Partnership Agreements	600,000	600,000
Other Revenue	170,000	170,000
School Generated Funds	6,700,000	6,700,000
Operating Reserve Fund	Not required	Not required
	<u>\$250,472,485</u>	<u>\$253,387,988</u>

Table Three – Operating Reserve Fund

Anticipated balance end of 2018/2019	\$1,630,323
Applied towards 2019/2020 Operations	Not required
Balance Available for Future Use	<u>\$1,630,323</u>

Planned Operating Expenses

Category	2019/2020	2018/2019
Salaries and Benefits	\$216,543,078	\$219,208,797
Student Transportation	7,766,667	7,366,667
Facilities Services	7,656,048	7,156,048
School Budgets	2,253,839	2,246,009
Information and Communication Technology	2,784,600	2,828,100
Academic Services	3,949,053	4,616,688
Business Services	642,608	745,608
Human Resources & Administrative Services	285,900	441,515
Mileage and Travel Allowances	563,472	536,640
Director's Office and Board Administration	194,954	234,954
Legal and Professional Services	360,109	364,109
Trustees and Student Representatives	212,017	212,017
Staff Development and Capacity Building	439,140	609,836
Corporate Communications	121,000	121,000
School Generated Funds	6,700,000	6,700,000
	<u>\$250,472,485</u>	<u>\$253,387,988</u>

Academic Services includes:

- Program Services
- Student Services
- Equity and Diversity
- Indigenous Studies
- Faith Formation
- French Immersion
- Early Years (FDK)
- Safe & Healthy Schools
- Student Success
- Student Achievement
- Continuing Education
- Alternative Education
- International Education

Staffing Summary by Position

Employee Group	2019/2020	2018/2019	Difference
Elementary Teachers*	865.83	881.53	(15.70)
Secondary Teachers*	404.00	436.00	(32.00)
Coordinators and Consultants	21.00	27.50	(6.50)
Principals and Vice-Principals	72.50	74.50	(2.00)
Secondments (External/Capital)	8.33	8.33	0.00
Director of Education	1.00	1.00	0.00
Supervisory Officers	8.00	8.00	0.00
Middle Management	41.00	38.00	3.00
Non-Union	12.00	15.50	(3.50)
Chaplains and Faith Animator	7.00	7.60	(0.60)
Student Services	42.10	47.90	(5.80)
Educational Assistants	290.00	285.50	4.50
Early Childhood Educators*	94.00	106.00	(12.00)
Custodial and Maintenance*	178.50	184.00	(5.50)
Secretarial/Clerical/Technical*	105.50	109.00	(3.50)
Trustees	8.00	8.00	0.00
Total	2,158.76	2,238.36	(79.60)

Note 1 – categories in *italics* have an enrolment component to the annual allocation.

Note 2 – positions with an asterisk (*) are primarily determined by legislation or collective agreement.

Note 3 – positions on Secondment are fully recoverable from the external agency or capital fund.

Note 4 – compliant with Ministry funding for Administration, Special Education, Student Achievement.

2019/2020 Non-Operating Budget

Table One - Revenue Sources

School Renewal Allocation	\$3,020,599
School Condition Allocation	5,495,240
Ministry Funded Debenture Payments	6,683,107
Multi-Year Technology Program	486,391
Educational Development Charges	2,000,000
	\$17,685,337

Table Two – Planned Expenses

School Renewal Program	\$3,020,599
School Condition Program	5,495,240
Debenture Principal Payments	4,514,336
Debenture Interest Payments	2,168,771
Multi-Year Technology Program	486,391
Transfer to EDC Reserve	<u>2,000,000</u>
	4
	\$17,685,337

Appendix One - Detailed Operating Expenses

Category	2019/2020	2018/2019
Salaries and Benefits		
Salaries – Teaching	\$136,955,704	\$137,968,898
Salaries – Support Staff	43,192,887	43,935,142
Statutory Benefits	11,355,070	11,776,408
Employee Benefits	19,789,917	20,278,849
Supply Teacher Costs	4,850,700	4,850,700
Lunch Hour Supervisors	398,800	398,800
Subtotal	\$216,543,078	\$219,208,797
Student Transportation		
Elementary	\$3,986,857	\$3,778,394
Secondary	2,192,648	2,078,000
Special Education	1,470,495	1,393,606
Administrative	116,667	116,667
Subtotal	\$7,766,667	\$7,366,667
Facilities Services		
Utilities	\$4,739,329	\$4,539,329
Maintenance	1,375,085	1,375,085
Snow Removal	800,000	650,000
Portable Moves	376,634	226,634
Custodial Supplies	365,000	365,000
Subtotal	\$7,656,048	\$7,156,048
School Budgets		
Elementary	\$1,081,757	\$1,086,377
Secondary	1,172,082	1,159,632
Subtotal	\$2,253,839	\$2,246,009

Appendix One - Detailed Operating Expenses (cont'd)

Category	2019/2020	2018/2019
Information Technology		
Software Licenses	\$852,000	\$852,000
Wide Area Network	639,000	639,000
Telephone Services	160,000	160,000
Multi-Year Program	650,000	650,000
Cellular Technology	150,000	150,000
Remaining	333,600	377,100
Subtotal	\$2,784,600	\$2,828,100
Academic Services		
Teaching and Learning	\$381,664	\$308,443
Student Services	671,523	753,552
Faith Formation	261,775	267,150
System/Regional Programs	95,000	240,000
Safe & Healthy Schools	45,000	64,600
Student Success	508,676	560,484
Student Achievement	39,378	97,523
Continuing Education	1,318,701	1,304,974
Alternative Education	121,500	121,500
International Education	46,000	46,000
Aboriginal Education	143,038	88,766
Parent Involvement	45,010	64,703
Outdoor Education	185,182	115,811
Assistive Technology	86,606	583,182
Subtotal	\$3,949,053	\$4,616,688

Appendix One - Detailed Operating Expenses (cont'd)

Category	2019/2020	2018/2019
Business Services		
Insurance	\$438,664	\$438,664
Audit and Actuarial Fees	60,000	60,000
Cafeteria Equipment	93,500	93,500
Remaining	50,444	153,444
Subtotal	\$642,608	\$745,608
Human Resources		
Health and Safety	\$49,100	\$49,100
Summer Students	0	106,965
CPCO Membership	119,600	119,600
Employee Assistance Program	55,000	55,000
Remaining	62,200	110,850
Subtotal	\$285,900	\$441,515
Mileage and Travel Allowances		
Mileage Reimbursement	\$265,104	\$252,480
Travel Allowances	298,368	284,160
Subtotal	\$563,472	\$536,640
Director's Office		
Board Memberships	\$54,000	\$54,000
System Celebrations	50,000	70,000
Partnerships	25,000	25,000
Remaining	65,954	85,954
Subtotal	\$194,954	\$234,954

Appendix One - Detailed Operating Expenses (cont'd)

Category	2019/2020	2018/2019
Legal and Professional Services	\$360,109	\$364,109
Subtotal	\$360,109	\$364,109
Trustees and Student Representatives		
OCSTA Membership	\$104,017	\$104,017
Student Trustees	25,000	25,000
Professional Development	40,000	40,000
Other	43,000	43,000
Subtotal	\$212,017	\$212,017
Staff Development and Capacity Building		
Teacher Release Time	\$439,140	\$609,836
Subtotal	\$439,140	\$609,836
Corporate Communications		
Public Relations	\$50,000	\$50,000
JK/FI Registration	25,000	25,000
Trustee Initiatives	10,000	10,000
Website	20,000	20,000
Remaining	16,000	16,000
Subtotal	\$121,000	\$121,000
School Generated Funds		
Elementary	\$3,950,000	\$3,950,000
Secondary	2,750,000	2,750,000
Subtotal	<u>\$6,700,000</u>	<u>\$6,700,000</u>
	<u>\$250,472,485</u>	<u>\$253,387,988</u>

Strategic Plan Themes and Priorities

Witnessing Faith

Celebrating Equity, Excellence and New Evangelization



Creating and Sustaining a Caring Catholic School Culture
Building Relationships and Developing People
Teaching and Learning in the Formation of a Distinct Catholic Identity

Teaching and Learning

Leading and Learning in the 21st Century Classroom



Achieving Instructional Excellence
Instruction for the 21st Century
Assessment, Evaluation and Reporting

Expanding Pathways

Differentiating Opportunities for Every Student's Future



Adopting a Pathways Planning Mindset
Assisting Students with Transitions Planning
Promoting Student Engagement

Inspiring Leadership

Promoting a Culture of Professional Growth



Employee Performance Growth
Capacity Building
Board Leadership Strategy

Celebrating Inclusion

Personalization, Precision and Professional Development



Universal Design for Learning
Differentiated Practice
Precise and Personalized Intervention

Strategic Plan Themes and Priorities (cont'd)

Serving in Partnership

Building Connections to Enhance Catholic Education



Classroom, School and Board Outreach and Programs

Parents, Stakeholders and Community Involvement

Emerging Technology

Empowering Today for a Changing Tomorrow



Infrastructure, Security and User Experience Information Management
Ministry Compliance – Managing Information

Ministry Compliance – Managing Information for Student Achievement (MISA)

Advancing Communications

Strengthening Relationships to Enhance Student Achievement



Collaborative Communication
Branding and Visual Identity
Community Engagement

Managing Resources

Establishing Sustainable Priorities and Raising Stakeholder Confidence



Financial Stability
Resource Management
System Accountability

Continuing Education

Serving the Needs and Interests of All Learners



Career Training and Personal Development Expanding and Extending Programs Promoting Student Engagement

Glossary – Ministry Funding

Grants for Student Needs (GSN)

The Ministry provides funding to School Boards based primarily on an enrolment based funding model on a per pupil basis to support the basic operations of a school system (eg – Teachers, Utilities, Consumable Supplies). Special purpose grants are provided to support specific students (eg – Special Education), services (eg - Transportation) or programs (eg – French Language Instruction). Certain funding areas have specific spending criteria (called envelopes) as outlined below.

Priorities and Partnerships Fund (PPF) / Education Programs Other (EPO)
The Ministry provides funding through the various divisions (eg – Student Achievement, Special Education, Student Success) to support specific targeted initiatives in support of current education priorities. These initiatives can change depending on the Provincial priorities and must be spent in support of the specific initiative. The funds support specified staffing, professional development (eg - teacher release time) and resources and typically require a dedicated report back to the Ministry with respect to expenditure and outcomes.

Ministry Funding Envelopes/Restrictions

Special Education

Funds may only be used for Special Education related expenditures.

Board Administration

Expenditure may not exceed Board Administration funding.

Operating Funds

May be used to support Operating or Capital Expenditures.

Capital Funds

May only be used to support Capital related expenditure.

Balanced Budget

The Operating budget does not require reliance on reserves.

Operating Reserves

Ministry requirement to maintain 1-2% for unexpected events.

Glossary - Academic Program Definitions

Student Achievement

Using the school effectiveness framework educators learn more about instructional strategies, student assessment and effective practice through observation, analysis and collaboration. The framework is also used as a tool to inform School and Board Improvement Plans. The Board has incorporated school effectiveness related funding into its Student Achievement and Professional Development programs and portfolios.

Teaching and Learning

Provides for curriculum related resources and supports for all subject areas including Music/Arts, Literacy, Numeracy, Religion, Sciences/Technology, Indigenous Studies, Health and Physical Education, 21st Century Learning/Innovation and e-Learning.

Student Success

The Student Success portfolio focuses on providing every student in Grades 7-12 with various pathways and opportunities to reach their ultimate potential and goals through such initiatives as Specialist High Skills Majors, Dual Credit, Transitions, Reengagement and Alternative Education programs.

Safe and Accepting Schools

The Ministry and Board believe that a safe, inclusive and accepting school environment is a necessary condition for student well being and achievement. Building a positive and inclusive school climate requires healthy and respectful relationships among and between students, staff, parents and the community.

Faith Formation

The Board budget provides for various faith formation related activities, retreats and celebrations in addition to the purchase of religion textbooks, Many Gifts resources and Bibles for our Grade 4 students.

Parent Involvement

The Ministry and Board recognize that student achievement improves when parents play an active role in their children's education and that parent engagement is a key factor in the enhancement of student well-being. The Ministry provides funding to Boards to support parent involvement activities at the district and school level through a base annual allocation as well as through specific application based grants (PRO – Parents Reaching Out).



We are called to celebrate and nurture the

God-given talents of each student as we serve with

excellence in the light of Christ.



Durham Catholic District School Board